



# **Maintaining Our Technological Advantage in an Era of Uncertainty: *Scarce Resources, Agility & Innovation***

**Al Shaffer**

**Acting Assistant Secretary of Defense  
for Research and Engineering**

**01 April 2014**

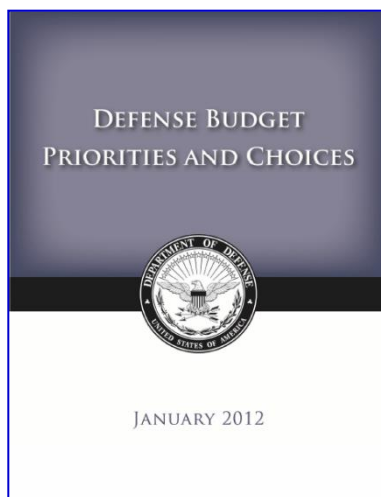
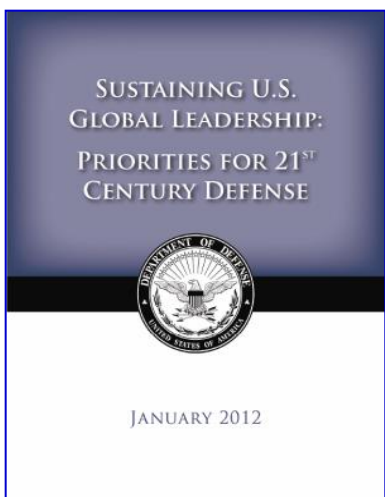




# Key Elements of Defense Strategic Guidance



- The military will be smaller and leaner, but it will be **agile, flexible, ready and technologically advanced**.
- Rebalance our global posture and presence to emphasize Asia-Pacific regions.
- Build innovative partnerships and strengthen key alliances and partnerships elsewhere in the world.
- Ensure that we can quickly confront and defeat aggression from any adversary – anytime, anywhere.
- Protect and prioritize key investments in **technology and new capabilities**, as well as our capacity to grow, adapt and mobilize as needed.







# DoD at Strategic Crossroads



Chuck Hagel

Budget Roll Brief  
24 Feb 2014

“The development and proliferation of more advanced military technologies by other nations means that we are entering an era where American dominance on the seas, in the skies, and in space can no longer be taken for granted”

**The strategic question is – will the force of tomorrow be:**

- Larger with diminished capability or,
- Smaller with more technologically advanced capabilities

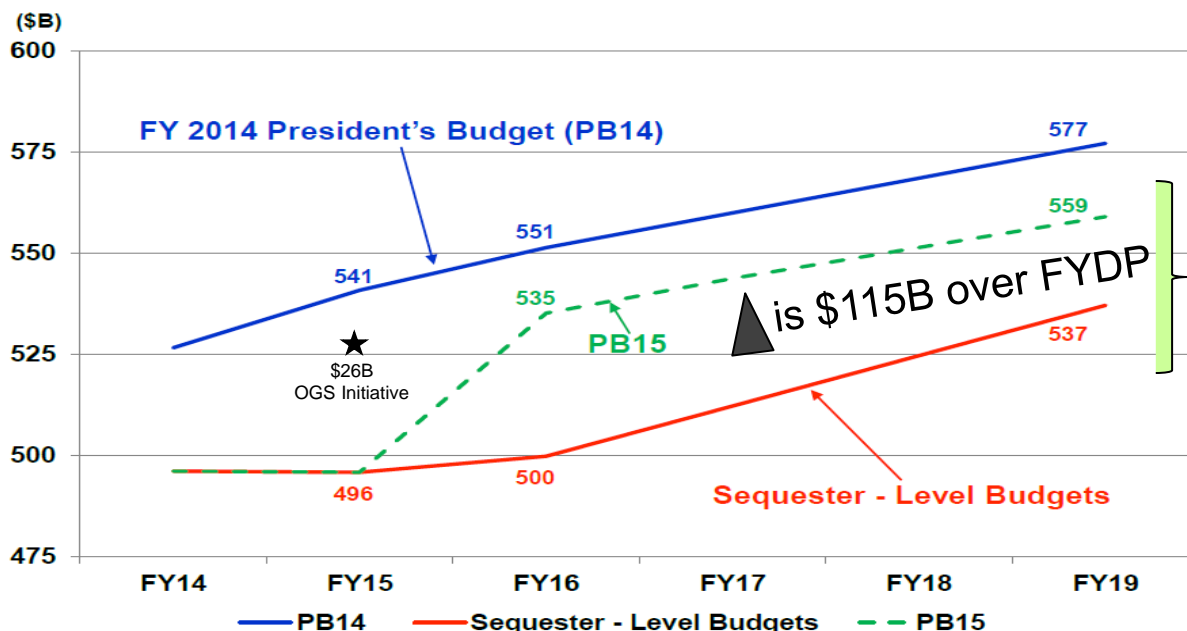




# Strategic Future and Fiscal Uncertainty

***“In the next 10 years, I expect the risk of interstate conflict in East Asia to rise, the vulnerability of our platforms and bases to increase, our technology edge to erode, instability to persist in the Middle East, and threats pose by violent extremist organizations to endure. Nearly any future conflict will occur on a much faster pace and on a more technically challenging battlefield.”***

## PB15 DoD Base-Budget Topline



OGS: Opportunity, Growth, and Security

GEN Dempsey, CJCS  
QDR Assessment





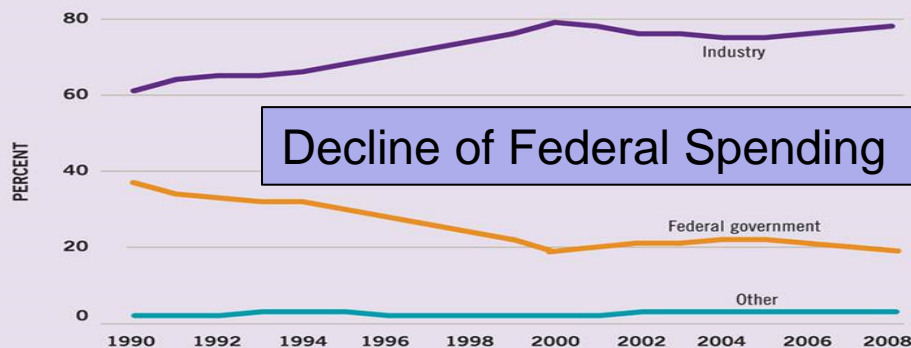


# Globalization of Technology

Global technology development is changing rapidly



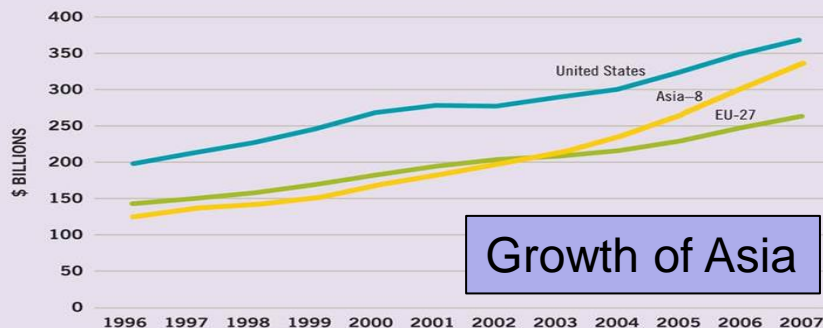
Funding sources for U.S. applied research and development: 1990–2008



Decline of Federal Spending

SEI 2010: Sources of R&D Funding and R&D by Character of Work, Chapter 4.

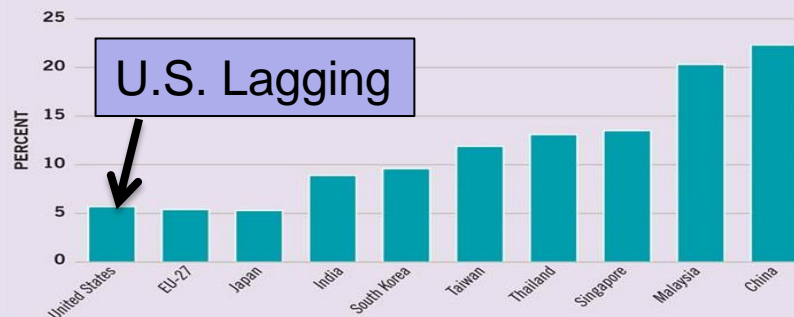
R&D expenditures for the United States, EU-27, and Asia-8 economies: 1996–2007



Growth of Asia

SEI 2010: Global Patterns of R&D Expenditures, Chapter 4.

Average annual growth of R&D expenditures for United States, EU-27, and Asia-8 economies: 1996–2007



U.S. Lagging

These changes will affect our future

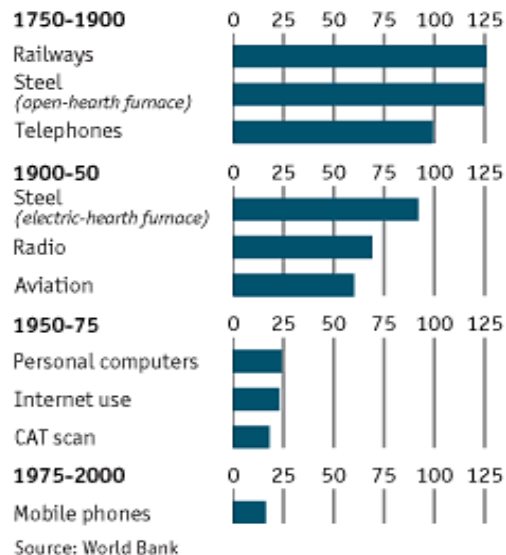




# Pace of Technology

## High-tech leapfrog

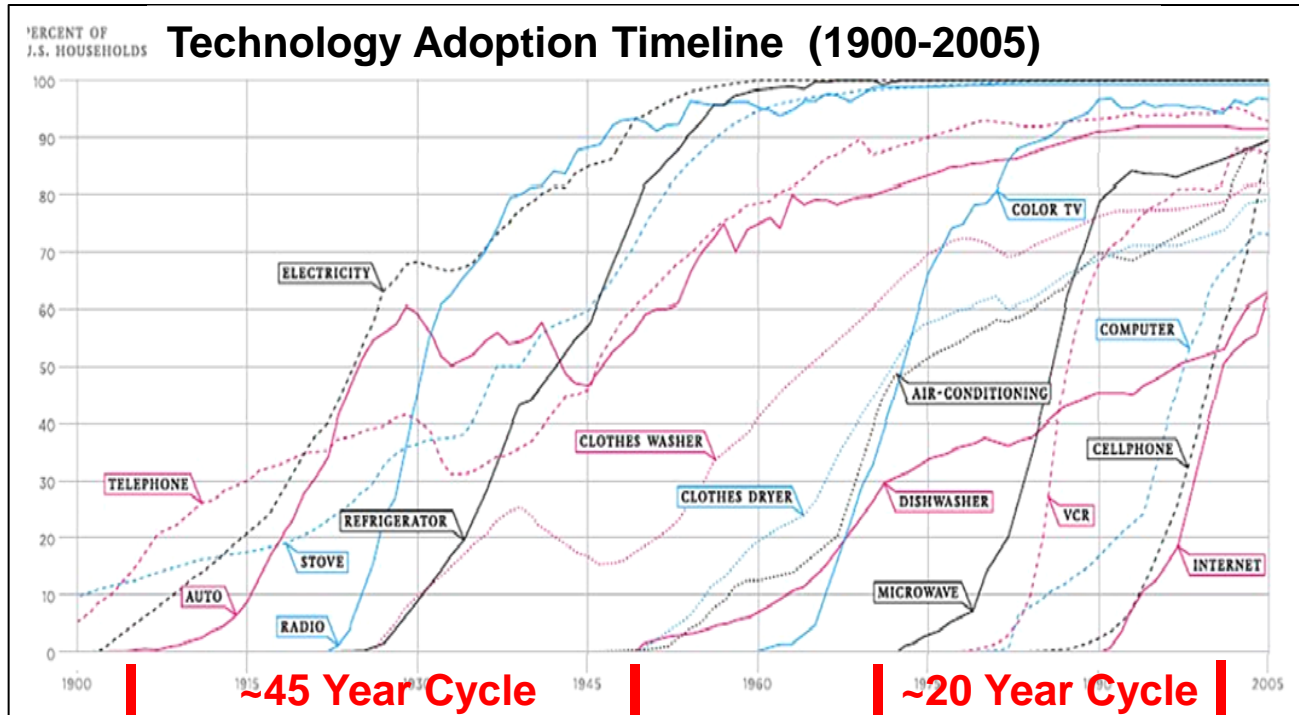
Number of years after invention for selected technologies to reach 80% country coverage



The Economist, Feb. 9, 2008

It took 23 years to go from modeling germanium semiconductor properties to a commercial product

The carbon nanotube was discovered in 1991; recognized as an excellent source of field-emitting electrons in 1995, and commercialized in 2000



The Pace of Technology Development and Market Availability is Exceeding the Pace of Acquisition





# Defense R&E Strategy



*“Protect and prioritize key investments in technology and new capabilities, as well as our capacity to grow, adapt and mobilize as needed.”*

-SECDEF, January 2012 Strategic Guidance

## 1. **Mitigate** new and emerging threat capabilities

- Cyber
- Counter Space
- Electronic Warfare
- Counter-WMD

## 2. **Affordably** enable new or extended capabilities in existing military systems

- Systems Engineering
- Prototyping
- Interoperability
- Modeling and Simulation
- Developmental Test & Evaluation
- Power & Energy

## 3. Develop **technology surprise** through science and engineering

- Autonomy
- Human Systems
- Quantum
- Data-to-Decisions
- Hypersonic

## Technology Needs

- Cyber / Electronic Warfare
- Engineering / M & S
- Capability Prototyping
- Protection & Sustainment
- Advanced Machine Intelligence
- Anti-Access/Area Denial (A2/AD)

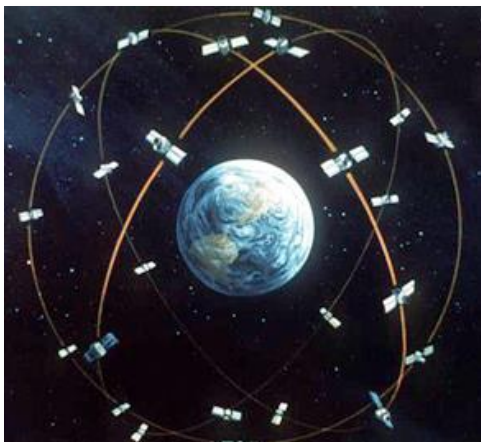




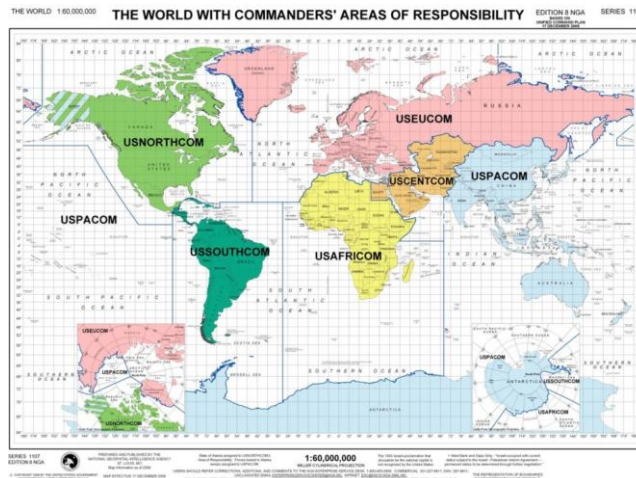
# Rise of the Commons



**Electronic Warfare**



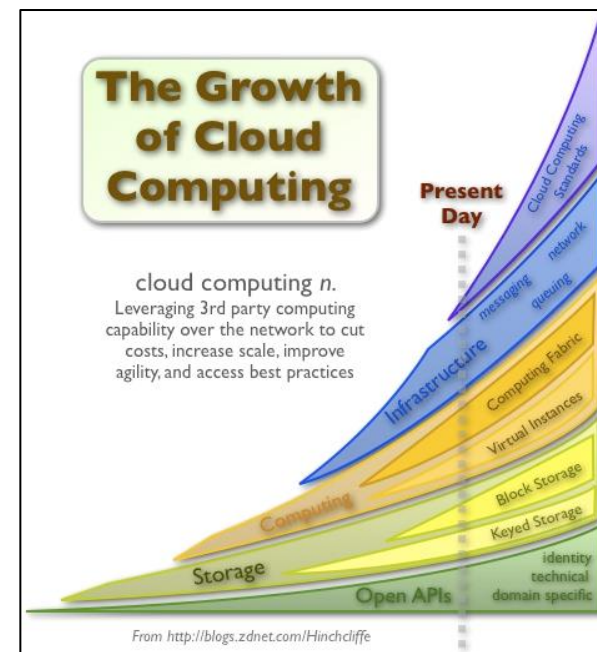
**Space**



**Oceans**



**Cyber**



**Ubiquitous Data**

**Military Operations Increasingly Depend on Being Able to Operate in Places “No One Owns” – *The Enablers***





# Capability Prototyping

## Proof of Concept: “X”- Plane Prototyping



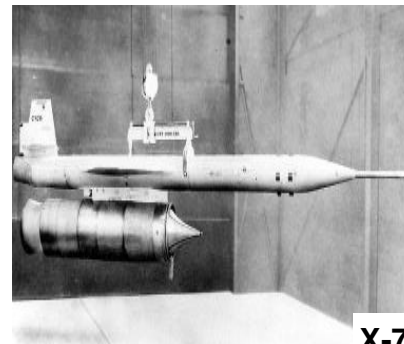
X-1

**First flight: 1947**  
**Speed: Mach 1.26**



X-2

**First flight: 1952**  
**Speed: Mach 3.2**



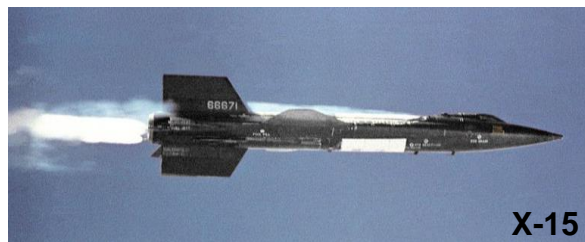
X-7

**First Flight: 1951**  
**Speed: Mach 4.31**



X-10

**First Flight: 1953**  
**Speed: Mach 2**



X-15

**First Flight: 1959**  
**Speed: Mach 6.7**



X-43

**First Flight: 2001**  
**Speed: Mach 6.83**



X-51

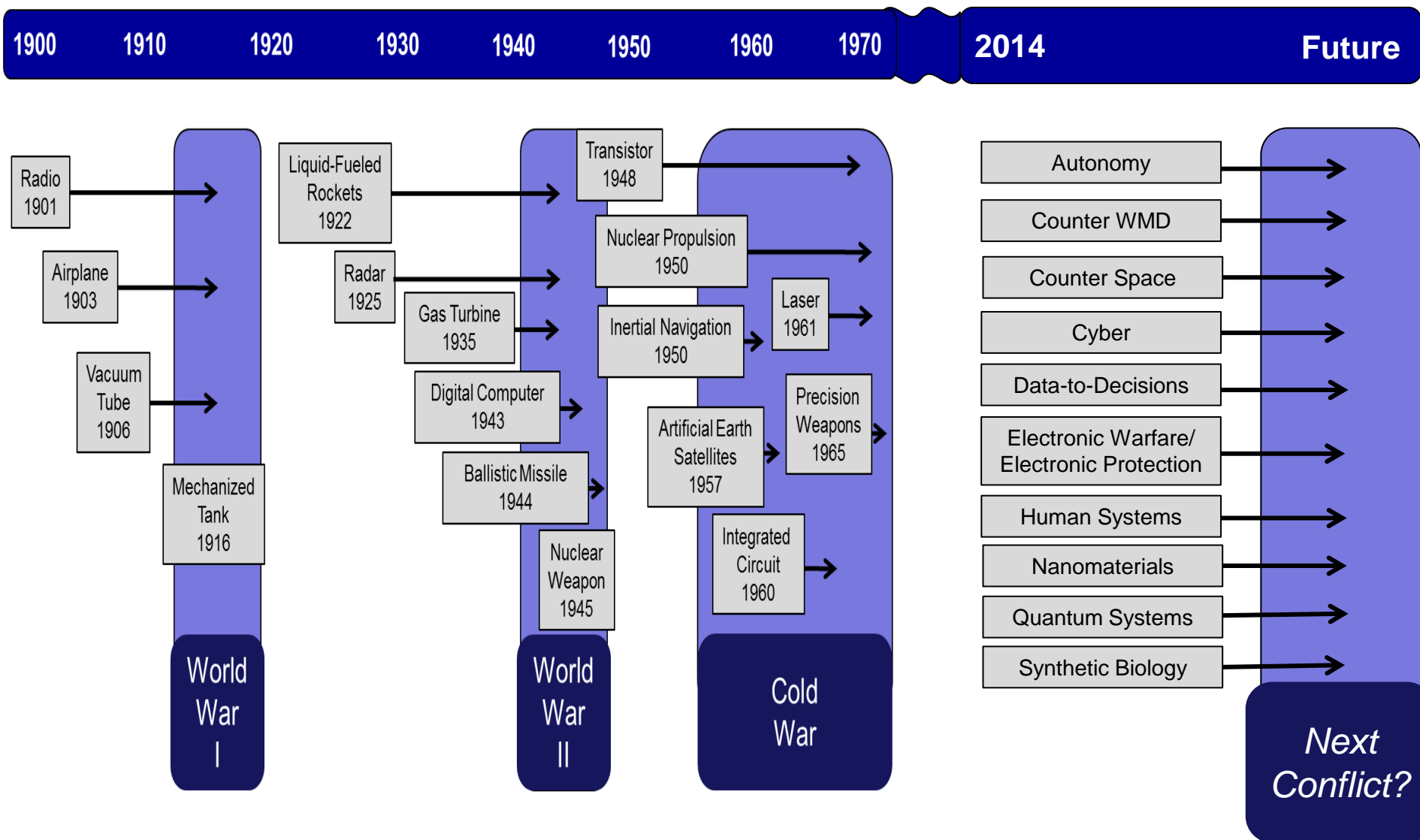
**First Flight: 2010**  
**Speed: Mach 5.1**

**The Department can cost-effectively drive innovation  
in aviation, space, maritime and ground combat systems through prototyping**





# Lab Demo to Forcing Function: Technology Investment Stocks Cupboard







# The Microelectronic Field moves *faster* than Acquisition

1.25um CMOS

1.0 / 0.8 / 0.5 um CMOS

0.35 um CMOS

0.25 um CMOS

0.18 um CMOS

130 nm CMOS

90 nm CMOS

65 nm CMOS

Mil Apps predominately:  
- SOTP & Low Volume  
- Example: NG's systems use  
96% >= 0.25 um (2009 statistics)

## Legend:

VHSIC-Very High Speed Integrated Circuit

SOS/SOI-Silicon on Sapphire/Insulator

SiGe-Silicon Germanium

SOTP-State of the Product

CMOS-Complementary metal oxide semiconductor

Cu-Copper

K-Potassium

VHSIC

Early work on  
SOS/SOI

Planar  
Multi-level  
Metal

SiGe

SOI

Cu and  
Low K

High-K  
Gate Insulator



1980

1990

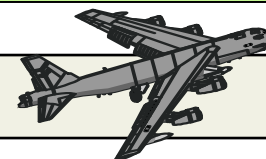
2000

2010

1946

1955

B-52



2040+

94+ Years

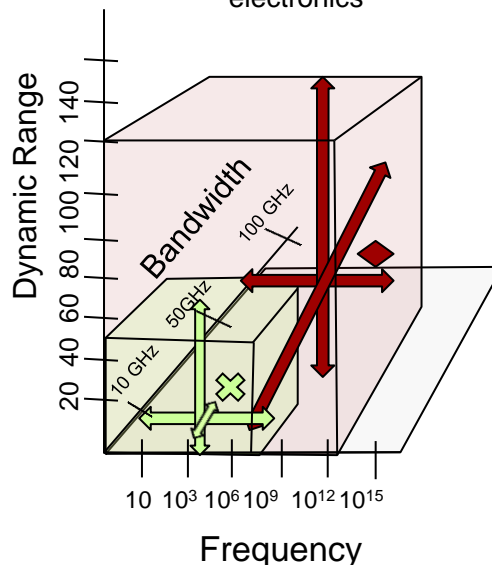




# Electronic Warfare Battlespace



- ◆ ACE- ADVANCED COMPONENTS FOR ELECTRONIC WARFARE (ACE) RESEARCH
- ✕ Conventional electronics

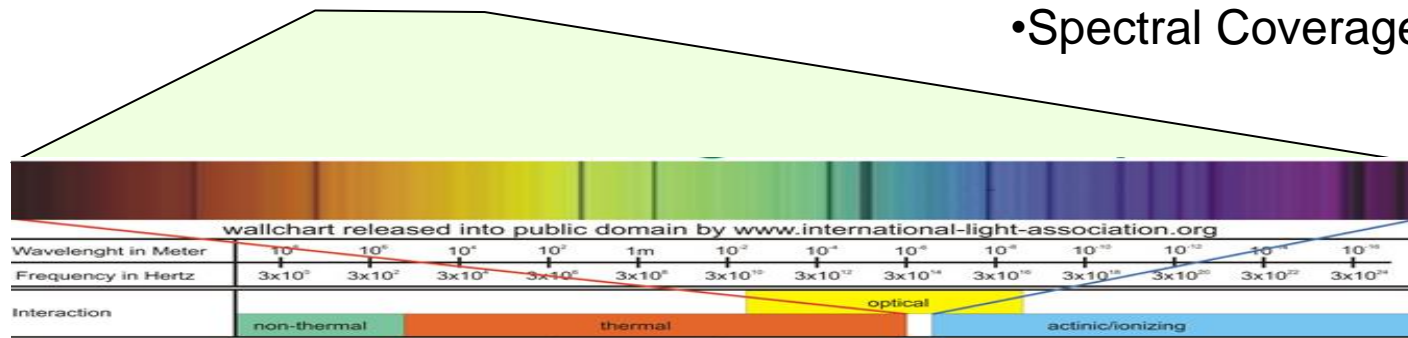


- Linearity (L)
- Bandwidth (BW)
- Frequency (f)
- Agility (a)
- Pulse Duration (PD)
- Signal-to-Noise Ratio (SNR)

- Detection Range

$$f(L, BW, SNR)$$

- Target Identification
- Countermeasure Rejection
- High-density
- High Speed
- Spectral Coverage





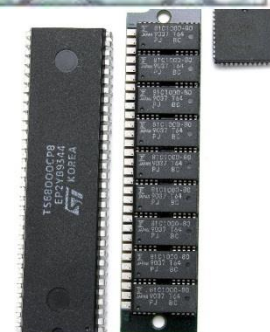
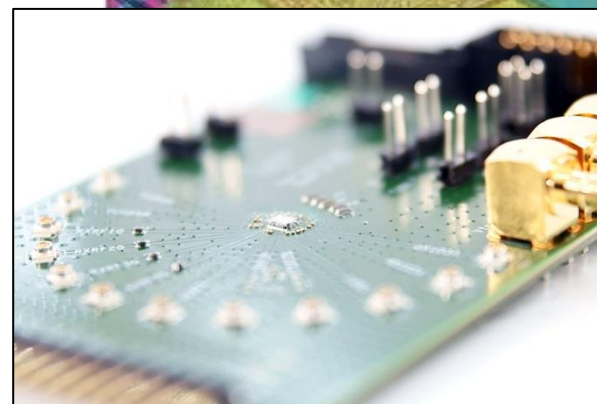
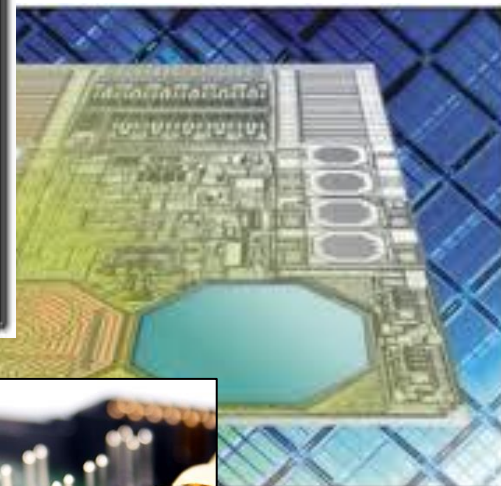
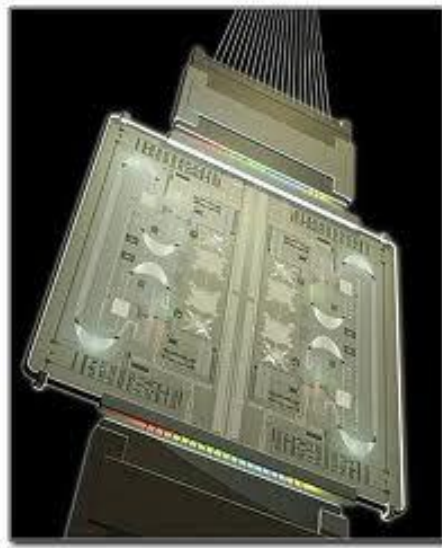


# ACE



## Four Interdependent Thrusts

- **Thrust 1** - Integrated Photonics Circuits (IPC)
- **Thrust 2** - Millimeter Waves Sources, Receivers and Components (MMW)
- **Thrust 3** - Reconfigurable and Adaptive RF Electronics (RARE)
- **Thrust 4** - 3 Dimensional Heterogeneous Integrated Photonic Circuits (3D-HIPS)







# Vital Infrared Sensor Technology Acceleration (VISTA) Program



- High-performance infrared (IR) Focal Plane Arrays (FPA) are key components of all US and foreign military and commercial IR sensor systems
- Chartered Technology Focus Team in November 2008 concluded:
  - US historic advantage in IR sensors is eroding
  - Improving adversarial capability and asymmetric RoE put friendly forces at higher risk
  - New technical opportunities allow leap-ahead capabilities
  - Prevailing DoD technology - mercury cadmium telluride (MCT or HgCdTe) - has serious drawbacks
- Responded with multi-pronged Joint effort through PBR 11-15 issue cycle

November 2008 Assessment

| Capabilities              | UK               | France         | Germany   | Israel |
|---------------------------|------------------|----------------|-----------|--------|
| High Perf LWIR            | =                | =              | =         |        |
| Low Cost                  | MCT/GaAs (Selex) | QWIPs (Thales) | =         |        |
| High Perf MWIR            | =                | =              | =         | =      |
| Low Cost                  | MCT/GaAs (Selex) | =              | =         |        |
| Large Format MWIR or LWIR |                  |                |           |        |
| Dual Band (MWIR/LWIR)     | =                | =              |           |        |
| Low Cost                  | MCT/GaAs (Selex) | =              | =         |        |
| Dual Color MWIR           |                  |                | SLS (AIM) |        |
| Very Longwave IR          |                  |                |           |        |
| Active SWIR               | MCT (Selex)      | =              |           |        |
| TE Cooled (HOT) MW        | =                |                |           | =      |
| Uncooled IR               |                  | =              |           | =      |

**U.S. superior to Foreign**

**U.S. equivalent to Foreign**

**U.S. behind Foreign**

**No foreign investment, very little US investment**

**7 years ago was all green - U.S. is losing the lead in IR sensor technology**

**Without addressing this issue, U.S. forces will lose control of the night**





# VISTA Summary



## *VISTA program is arresting erosion of U.S. asymmetric warfighting advantage in IR sensors*

- Significant technical breakthroughs advancing performance and enabling new operational capabilities
- VISTA products targeted on acquisition insertion opportunities across the warfighting domains
- VISTA program is making rapid progress in new III-V IR Focal Plane Arrays (FPA) technologies
  - Moving industrial capabilities to the next level of performance
- Continue to monitor foreign progress to maintain leap ahead capabilities





# Technology Superiority built on the backbone of *Defense Microelectronics*



- Defense Microelectronics
  - Nanoelectronics & Microelectronics
    - Budget Activities 1-3 (*Basic Research, Applied Research, Advanced Technology Development*)
  - Microelectronics Challenges
  - Reliability Timeline
  - Future Technologies Direction





# Defense Microelectronics

- **DoD heavily relies on microelectronics – Understanding, assessments and advancements are needed**
  - Beyond traditional Moore's Law
  - Significant reductions in size, weight, power and cost
  - Higher levels of reconfigurability and tunability
  - Thermal management and use in harsh environments
  - Trustworthiness – supply chain cost and risk, lifetime and tamper-proof
- **DoD's Advanced Electronics Community of Interest ensures a highly integrated strategy and execution – Army, Navy, AF, DARPA, DMEA**
  - **Basic Research – Nanoelectronics** - materials-to-devices
  - **Applied Research – Nanoelectronics** - devices-to-circuits
  - **Advanced Technology Development – Microelectronics** - reduce microelectronics supply chain risk
- **Commercial applications drive the leading edge in microelectronics, but DoD still strongly influences industry through savvy and targeted R&D investments producing technology breakthroughs**





# High Level Nanoelectronics S&T Strategy (*Basic Research*)



- Partnerships with industry and academia
  - III-IV's Integrated with Silicon Nano-Wire Complementary metal oxide semiconductor (Si CMOS)
  - Carbon Based
  - Reduced Power Dissipation
- DARPA STARNet- challenging problems to advancing microsystems beyond Moore's Law
- Phenomenology for Trust- Field Programmable Gate Array (FPGA) vendors gain better insight into supply chains
- Degradation stressors and mechanisms- HiREV programs developing a physics based approach to replace statistics-driven projections
  - Characterizing atomistic and interfacial phenomena
  - Developing and applying multi-scale materials models to model and simulate degradation rates





# High Level Nanoelectronics S&T Strategy (*Basic Research cont.*)



- Quantum information science including:
  - Information Processing
  - Computing
  - Reduced Power Dissipation
  - Sensing
  - Key Distribution
- New Architectures/Algorithms Toward Cognition including:
  - Digital Clock Rates Exceeding 15 GHz
  - Integration of Integrated Photonic Circuits & Electronic Integrated Circuits (IC's) From Extraordinary Powerful Energy Efficient Processors
  - Biomimetic Inspired Electronics





# High Level Nanoelectronics S&T Strategy (*Applied Research*)



- Provides analysis and assessment of current technology capability readiness to acquisition community
  - Better understand costs, risks and benefits of various supply chains
- Microelectronics Supply Chain- Studying the feasibility of a trusted supply chain
- ROI for Trustworthiness- assess the Return on Investment (ROI) for Trust
  - DMEA developing quantitative techniques for risk indexing and working with industry to develop high volume, low-cost, timely trustworthiness assessment tools using:
    - Reverse engineering
    - High performance computing techniques
- Highly integrated microsystems including:
  - Leveraging Trusted Foundry advanced Silicon Germanium & Silicon Complementary metal oxide semiconductor technologies producing Radio Frequency and mixed-signal Integrated Circuits & SOCs targeted for Electronic Warfare, Radar and Communication





# High Level Microelectronics S&T Strategy (*Advanced Technology Development*)



- S&T to reduce microelectronics supply chain risk
- DARPA SHIELD and other anti-counterfeiting techniques
- Methods to provide relatively high speed non-destructive inspection of entire devices to detect malicious inclusions
- DMEA provides microelectronic engineering solutions utilizing more advanced technology and is the source of last resort for legacy microelectronics – those both obsolete and unavailable due to DoD's low volume, high mix requirements
- Demonstrate capability through targeted demonstrations of advanced microelectronics
- FY14: 90nm Silicon Germanium Bi-Complementary metal oxide semiconductor (Bi-CMOS) and 14nm CMOS Multi-Project Wafer runs at the leading edge Trusted Foundry (IBM)

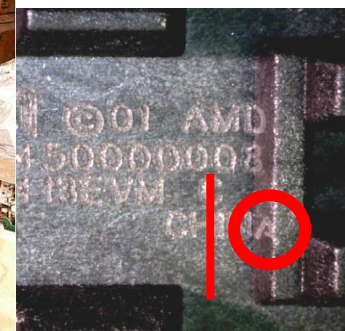




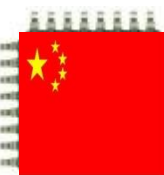
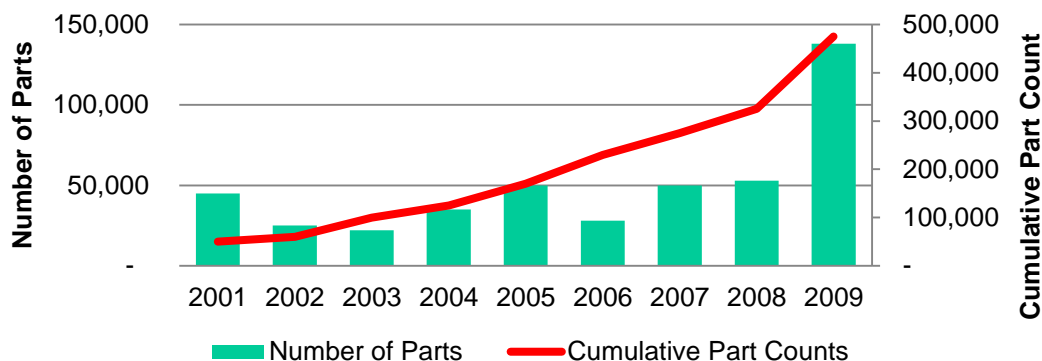
# Microelectronics Challenges for Defense Systems



- Assurance / Availability / **Reliability**
- Growing counterfeit industry
- Managing **Complexity**
- **Globalization** of leading components



Diminishing Manufacturing Sources and Material Shortages (DMSMS) Part Number Counts



**Breakthrough silicon scanning discovers backdoor in military chip (DRAFT of 05 March 2012)**

Sergei Skorobogatov  
University of Cambridge  
Cambridge, UK  
sps27@cam.ac.uk

Christopher Woods  
QinetiQ Ltd  
London, UK  
chris@qinetiqltd.com

This paper is a short summary of the first real world detection of a backdoor in a military grade FPGA. Using an innovative patented technique we have analysed the first documented case of its kind, a Xilinx Virtex-5 ProA5C3 chip. The backdoor was not present in any firmware or hardware. It was a hardware backdoor, a technique known as a backdoor. The backdoor was a hardware backdoor, a technique known as a backdoor. The backdoor was a hardware backdoor, a technique known as a backdoor.

**Undocumented Features!**

**1 Introduction**

With the globalisation of semiconductor manufacturing, the supply chain has become increasingly complex. This complexity has led to a number of vulnerabilities in the design and manufacturing process. One such vulnerability is the presence of undocumented features in the hardware. These features can be used to introduce backdoors into the system, which can be used to compromise the security of the system. This paper describes the discovery of a backdoor in a military grade FPGA, and the implications of this discovery for the security of the system.





# Ensuring Confidence in Defense Systems



- **Threat:** Nation-state, terrorist, criminal, or rogue developer who:
  - Gain control of systems through supply chain opportunities
  - Exploit vulnerabilities remotely
- **Vulnerabilities**
  - All systems, networks, and applications
  - Intentionally implanted logic
  - Unintentional vulnerabilities maliciously exploited (e.g., poor quality or fragile code)
- **Traditional Consequences:** Loss of critical data and technology
- **Emerging Consequences:** Exploitation of manufacturing and supply chain
- Either can result in corruption; loss of confidence in critical warfighting capability

*Today's acquisition environment drives the increased emphasis:*

| <u>Then</u>             |     | <u>Now</u>                              |
|-------------------------|-----|---|
| Stand-alone systems     | >>> | Networked systems                       |
| Some software functions | >>> | Software-intensive                      |
| Known supply base       | >>> | Prime Integrator, hundreds of suppliers |
| CPI (technologies)      | >>> | CPI and critical components             |





# Electronic Reliability Timeline

1950's

Robert Lusser states 60% of failures are due to electronic parts in Army missile



1960's

Failure of aluminum electrolytic capacitors start to appear in military systems.

1970's

E.M. Pohilofsky finds that gold and aluminum are leading cause of field failures in 60's and 70's



1980's IRPS

1990's

AFRL stood up and the Reliability Assessment Center (Rome Lab) was stood down

1990's

The Army launches the Electronic Equipment Physics-of-Failure Project

2000's

Dielectric failures are proving to be the leading cause for transistor failures in smaller node sizes

1950's



1960's

The Minuteman System cost is \$30,000,000 for parts improvement by improving processing methods and for reliability testing. RDT&E annual budget is only \$16,000,000 for electronic components.

1960's

J.R. Black publishes first paper on electromigration

1970's

First evidence of hot electrons

1980's

Space shuttle flight is aborted due to IC reliability failure



1997

DMEA stands up

2010

AFRL and NRO stood up HiREV. DMEA added as member later that year.

2000's

1990's IRPS



■ Wafer Level Reliability - 42%  
■ Other topics - 58%

*\*Note: Other topics include packaging, design for reliability and process*  
G.H. Ebel, "Reliability Physics in electronics: A Historical View",  
IEEE Transactions on Reliability, Vol. 47, NO. 3-SP 1998, pp379-389





# Future Technology Directions



- **New Architectures/Algorithms Toward Cognition**

- Digital Clock Rates Exceeding 15 GHz
- Integration of Integrated Photonic Circuits & Electronic IC's Form Extraordinary Powerful Energy Efficient Processors
- Biomimetic inspired electronics

- **Silicon and other emerging new materials**

- III-V's Integrated with Si Nano-Wire CMOS; Carbon Based
- Toward Reduced Power Dissipation

- **Quantum**

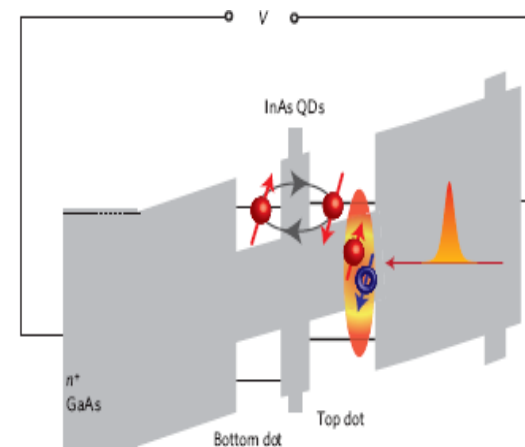
- Information Processing
- Computing
- Sensing
- Key Distribution

- **Unpredictable Technology Revolution Through Scientific Advances**



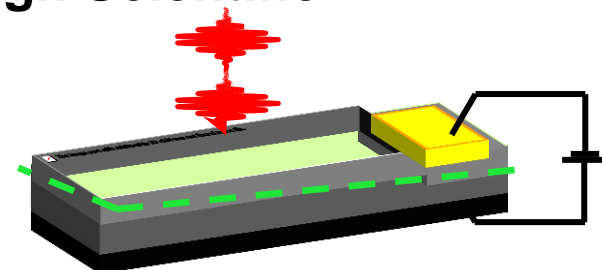
Quantum control of a spin qubit coupled to a photonic crystal cavity

Samuel G. Carter<sup>1</sup>, Timothy M. Sweeney<sup>2</sup>, Mijin Kim<sup>3</sup>, Chul Soo Kim<sup>1</sup>, Dmitry Solenov<sup>2</sup>, Sophia E. Economou<sup>1</sup>, Thomas L. Reinecke<sup>1</sup>, Lily Yang<sup>2</sup>, Allan S. Bracker<sup>1</sup> and Daniel Gammon<sup>1\*</sup>



Ultrafast optical control of entanglement between two quantum-dot spins

Danny Kim, Samuel G. Carter, Alex Greilich, Allan S. Bracker and Daniel Gammon<sup>\*</sup>







# Summary



- DoD S&T aligned to meet priorities for a 21<sup>st</sup> Century security environment
- Preservation and delivery of advanced technology remains a high priority
- DoD R&E is committed to a healthy Defense Microelectronics and Industry Base
- Future Technology Directions of Microelectronics have enabled the Department and are at the core of their mission